

Shared Service	Host	TQR position 2011-12			Total Budget 2011-12 £	Total Projected Variance £	U / O	EAST COST SHARE + VARIANCE							WEST COST SHARE + VARIANCE								
		EAST Actuals* £	WEST Actuals £	Total Projected net cost £				East Share of Total Projected net cost £	%	Budget £	Variance TQR £	U / O	For info. Variance MYR £	For info. Variance FQR £	East Outturn Explanation	West Share of Total projected net cost £	%	Budget £	Variance TQR £	U / O	For info. Variance MYR £	For info. Variance FQR £	West Outturn Explanation
HR & Finance	CWAC	1,501,891	2,798,121	3,032,657	2,868,741	163,916	O	1,516,329	50%	1,273,014	243,315	O	272,713	152,360	Projected overspend has reduced since mid year forecast due to careful management of staff vacancies, agency staff, sickness cover and consultancy.	1,516,329	50%	1,595,727	-79,399	U	-50,000	0	There has been careful management of staff vacancies, agency staff, sickness cover and consultancy. The service was pump primed at the start of the financial year due to the Oracle upgrade. Expectation over required support continues to be managed downwards during the financial year.
ICT	CWAC	2,397,600	9,195,449	10,240,754	7,802,178	2,438,576	O	4,870,377	-	3,592,178	1,278,199	O	1,281,787	1,295,522	The projected variance of £1.3m is caused by a number of factors. The current shared service budget plan is based on the assumption that 80,000 development hours would be delivered and charged to capital projects in 11-12. Latest projections suggest that only 59,000 hours will realistically be delivered in year and this under recovery of costs explains about half the projected variance. The remainder of the variance relates to the mismatch between the current cost base of the shared service and the available east budget and this will be removed by the delivery of agreed savings in 12-13.	5,370,377	-	4,210,000	1,160,377	O	1,163,965	1,177,700	The current shared service budget plan is based on the assumption that 80,000 development hours would be delivered and charged to capital projects in 11-12. This is a revision to the original assumption of 90,000 and results in a £570k overspend due to the increase in the revenue cost base of the shared service. Latest projections however suggest that only 59,000 hours will realistically be delivered in year and this under recovery of costs mainly accounts for the further increase in overspend to the currently projected outturn.
Farms Estate	CE	-88,971	46,725	-484,991	-469,991	-15,000	U	-210,984	-	-195,984	-15,000	U	-15,000	-15,000	£15,000 underspend as forecast at MYR	-274,007	-	-274,007	0	-	0	0	Net nil projected as per MYR
Civil Protection (Emergency Planning)	CWAC	92,509	191,569	394,027	401,618	-7,591	U	197,014	50%	189,860	7,154	O	7,964	21,898	Projected overspend is due to unbudgeted employee costs resulting from post regrades / back pay in 11-12.	197,014	50%	211,758	-14,745	U	-13,934	0	Forecast variance is due to the expected underspends on non-pay budgets.
Occupational Health	CWAC	95,417	236,384	209,554	207,023	2,531	O	104,777	50%	97,838	6,939	O	11,231	11,562	Projected overspend has reduced slightly due to additional income from schools which is linked to increased spend on occupational health support.	104,777	50%	109,185	-4,408	U	-116	215	It is expected that the Service will be delivered in line with the Business Case budget. However additional income from schools which is directly linked to increased spend on occupational health support may lead to a slight underspend.
Archives	CWAC	135,727	198,686	488,922	488,922	0	-	244,461	50%	261,418	-16,957	U	-16,957	-16,957	Underspend reflects reduction in cost base from 10-11 outturn position.	244,461	50%	227,504	16,957	O	16,957	16,957	Overspend is due to budget reduction in respect of shared service efficiencies. Forecasts costs now higher than budgeted.
Libraries	CWAC	329,333	740,144	932,018	932,018	0	-	466,009	50%	435,176	30,833	O	23,208	38,458	The forecast adverse variance during this year is expected to be offset against a refund from the West for amounts overcharged in 2010-11.	466,009	50%	496,842	-30,833	U	-38,458	-38,458	Underspend is due to a reduction in the 2010-11 cost base as a result of efficiency savings
Rural Touring Network	CWAC	0	6,906	31,200	31,200	0	-	15,600	-	15,600	0	-	0	0	No anticipated outturn variance at this stage remains unchanged since FQR	15,600	-	15,600	0	-	0	0	No anticipated outturn variance at this stage remains unchanged since FQR
Autism Support	CWAC	50,447	72,031	122,478	135,699	-13,221	U	64,668	-	56,949	7,719	O	7,719	7,679	This service has ceased operation as a shared service. The minor overspend will be managed within broader CE outturn.	57,810	-	78,750	-20,940	U	-20,940	-20,976	This service has ceased operation as a shared service. Underspend is due to restructure within the service which has led to savings on staff costs.
Highways Maintenance Contract	CE	19,273	22,085	41,358	45,519	-4,161	U	22,333	54%	24,002	-1,669	U	-1,669	-2,170	Minor underspend due to staff time being spent on new contract procurement and other costs.	19,025	46%	21,517	-2,492	U	-2,492	-2,918	Minor underspend due to staff time being spent on new contract procurement and other costs.
Youth Offending Team	CE	-166,202	683,704	1,082,605	1,015,250	67,355	O	508,824	47%	457,881	50,943	O	48,503	19,286	The forecast overspend at TQR has increased by £2k since MYR. The plan to rationalise the service from 4 to 3 locations has been delayed thereby preventing the required savings being achieved. Also the service are currently operating at minimal level of resources due to reduced grant funding and are unable to absorb workloads due to staff absence (currently 3 long term); this is being covered by extensions of temporary contracts.	573,781	53%	557,369	16,412	O	13,660	-19,286	The forecast overspend at TQR has increased by £2k since MYR. The plan to rationalise the service from 4 to 3 locations has been delayed thereby preventing the required savings being achieved. Also the service are currently operating at minimal level of resources due to reduced grant funding and are unable to absorb workloads due to staff absence (currently 3 long term); this is being covered by extensions of temporary contracts.
<b>TOTAL</b>		<b>4,367,024</b>	<b>14,191,804</b>	<b>16,090,582</b>	<b>13,458,177</b>	<b>2,632,405</b>	<b>O</b>	<b>7,799,408</b>		<b>6,207,932</b>	<b>1,591,476</b>	<b>O</b>	<b>1,619,498</b>	<b>1,512,638</b>		<b>8,291,174</b>		<b>7,250,245</b>	<b>1,040,929</b>	<b>O</b>	<b>1,068,641</b>	<b>1,113,234</b>	